



BRAC PHILIPPINES

ANNUAL REPORT 2021



“

When people ask me now what BRAC stands for, I like to think that we stand for an idea- an idea of a world where everyone has an equal opportunity to realise their potential.

Sir Fazle Hasan Abed KCMG
1936-2019

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MESSAGE FROM EXECUTIVE DIRECTOR



SHAMERAN ABED

Executive Director
BRAC International

Over the past year, we have seen new and complex challenges emerge that transcend borders. The impacts of the global pandemic, geopolitical tensions, and a visibly changing climate are all being felt in the places we work in. At a moment like this, the need for holistic, pragmatic and locally-led solutions are clearer than ever.

At BRAC International, we have been working to deliver impactful solutions through our integrated approach, combining social development with market-based solutions including microfinance and social enterprises. In 2021, our programmes reached 100 million people in nine countries in Asia and Africa, delivering services and creating opportunities in the midst of challenging conditions.

Our microfinance portfolio is growing stronger. The annual Lean Data impact surveys and the 60 Decibels Microfinance Index shows how our work is adding value to the lives of our clients and their families, and creating impact at scale. The establishment of a large debt facility, with support from Global Partnerships and Proparco, will help us reach over one million new clients in the next five years across Asia and Africa.

Our new social enterprises team has hit the ground running, supporting our enterprises in Africa to find the right balance between impact and viability, and exploring ways to unlock the potential that market-led solutions can have in changing people's lives for the better.

We are on our way towards delivering on our Audacious goal of helping 4.6 million households lift themselves out of extreme poverty by 2026, with plans in place for embedded teams in eight countries by the end of next year. This work could not be more urgent, given the millions of people who have been pushed into extreme poverty by the economic crisis caused by COVID-19.

In the coming years, we plan to significantly expand our efforts across our countries of operation, delivering high quality programming at the scale necessary for meaningful and lasting change. **As a Global South organisation, I strongly believe that we need to follow the example of the communities we work with, and in particular the women, who show amazing resilience and spirit in the face of incredible odds. The crises at hand requires us to think bigger and bolder, and we are firmly committed to rising to this challenge.** The people and the communities we serve deserve nothing less.

As long as we stay true to our values and develop innovative, scalable solutions grounded in local realities, I am certain we will find the resources and the space to continue our mission - of building a world where everyone has the opportunity to realise their potential.

On behalf of BRAC International, I thank our government counterparts, funding partners, affiliates, and other stakeholders for supporting us as we tackle the world's most urgent challenges. I would also like to thank our Supervisory Board for its guidance and support throughout the year. Finally, I take this opportunity to express heartfelt gratitude to our staff members, especially those on the frontline, whose insight and dedication drive us forward.

MESSAGE FROM COUNTRY DIRECTOR



Janifa Camama-Bangcola
Acting Country Focal

BRAC Philippines is grateful to have reached its 11th year of operations in the country in 2012.

BRAC has been known to be one of the biggest agencies in BARMM, working to develop the education sector in the region by implementing its Alternative Delivery Model (ADM), with more than 2000 established learning centres, delivering education to over 65,000 learners from 2012 to 2018.

The success of the ADM project earned BRAC recognition from the Ministry of Education for its expertise in delivering education interventions, and the partnership was continued through the AKAP project. From June 2020 and 2021 onwards, BRAC committed to providing technical assistance to the Ministry of Basic, Higher, and Technical Education with support from the Australian Government Pathways Program to Peace and Education by facilitating coaching and mentoring activities with all project stakeholders, ranging from the community-based Learning Facilitators (LFs) to the members of the regional and division AKAP technical working groups and the catchment schools.

We continuously receive recognition from partners as we complete phase 2 of our AKAP Education project and prepare for phase 3. The project requirements for the school year 2020–2021 have been met, and the current school year 2021–2022 in service is catering to over 5000 learners from Kindergarten and Grade 1 in 93 barangays in BARMM.

BRAC Philippines also supports the Ultra Poor Graduation Initiative (UPGI) through the Padayon Sustainable Program in partnership with the Department of Social Welfare and Development (DSWD). As a result, 1,812 households have successfully graduated in the previous cohort implemented under the DOLE (Department of Labour and Employment) Graduation Project. Currently, BRAC is providing coaching and mentoring services to 2,824 households in Iloilo, Bukidnon, and Sultan Kudarat.

But years have passed, and the country's operation has been limited to its education programme through the AKAP and the admin support to UPGI. The team is still looking to expand its portfolio. It is working with BRAC International on outsourcing funds for potential donors or partners by presenting BRAC Philippine's successes to potential donors.

Above everything else, BRAC Philippines will continue to assist the Ministry of Education in seeking solutions to address the key educational needs of the BARMM region. We will continue to provide technical assistance to the UPGI interventions. The country team is also looking forward to expanding its operations in Youth and Skills Development, Early Childhood Development, and Emergency Preparedness and Response in 2022 and beyond. For these, we are grateful for the continued assistance from BRAC International and the support from donors, key government partners, and partner communities.

ABOUT US

BRAC INTERNATIONAL

BRAC International is a leading nonprofit organisation with a mission to empower people and communities in situations of poverty, illiteracy, disease, and social injustice. Our approach is grounded in the conviction that people living in vulnerable situations can be agents of change if they are empowered with the tools, skills, and hope they need to change their lives. We design proven, scalable solutions that equip people with the support and confidence they need to achieve their potential. BRAC's institutional expertise on successfully implemented programmes is applied across 9 countries, touching the lives of over 130 million people, where our models are adapted according to the country's context.

BRAC INTERNATIONAL HOLDINGS B.V.

BRAC International Holdings B.V. (BIHBV) was set up in 2010 as a private limited liability company and is a wholly-owned subsidiary of Stichting BRAC International. BIHBV is a socially responsible for-profit organisation engaging people in sustainable economic and income-generating activities. The core focus of BIHBV is to provide microfinance services to people, particularly women, living in poverty and hard-to-reach areas to build their financial resilience and improve the quality of life for them and their families.



DIRECT REACH BY PROGRAMME

AGRICULTURE, FOOD SECURITY AND LIVELIHOOD

19K

farmers received input support in
Sierra Leone, Liberia and Tanzania

EARLY CHILDHOOD DEVELOPMENT

7K

learners in 200 ECD centres with
223 playleaders in Tanzania and
Uganda

EDUCATION

174,130

students in Afghanistan,
Uganda, South Sudan &
Philippines

HEALTH

3,475,060

patients received treatment from
BRAC supported Health Facilities
in Afghanistan, Uganda, Sierra
Leone and Liberia

MICROFINANCE

685,200

borrowers in Rwanda,
Uganda, Myanmar, Sierra
Leone, Tanzania



ULTRA-POOR GRADUATION

5K

participants registered in
our Ultra-Poor graduation
programmes in Afghanistan,
Uganda and Liberia

YOUTH EMPOWERMENT

54K

registered adolescent and youth
(77% Female) in 650 clubs in
Uganda, Tanzania, Liberia, Sierra
Leone and South Sudan.

OUR REACH BY COUNTRY



1,234,506

People reached in
Afghanistan

54,485

People reached in
Liberia

140,738

People reached in
Myanmar



12,758

People reached in
Philippines

18,861

People reached in
Rwanda

163,425

People reached in
Sierra Leone



4,835

People reached in
South Sudan

515,187

People reached in
Tanzania

2,534,504

People reached in
Uganda



SAFEGUARDING IN 2021



BRAC International (BI) launched **Safeguarding Audit Review** provided on safeguarding indicators to support management in understanding policy compliance and incorporated **Safeguarding clause** in the procurement manual and partnership agreements to ensure compliance of partners and service providers.



BI arranged training on **Safeguarding Case Management and Investigations** as a part of continuous capacity development and continued **awareness-building** of staff and programme participants on the **Safeguarding Policy and sub-set policies**, which are as follows:

- Child and Adolescent Protection Policy
- Sexual Harassment Elimination and Protection from Sexual Exploitation and Abuse Policy
- Prevention of Workplace Bullying and Violence Policy
- Adults with Special Needs Policy
- Whistleblowing policy

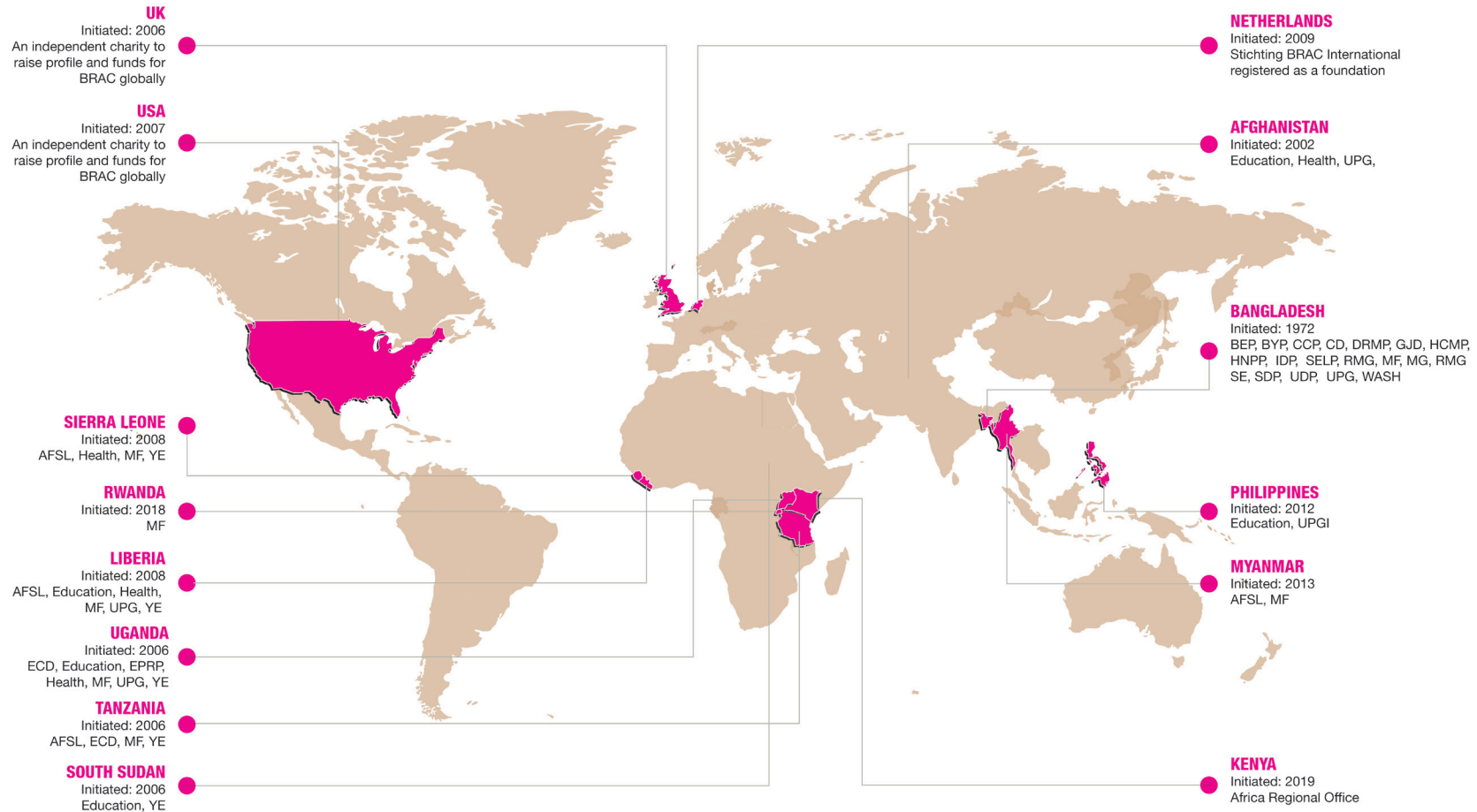


BI completed quarterly **safeguarding assessment checklist** to monitor safe organisational practices



BI formed **Inquiry Review Committee (IRC)** to review safeguarding cases to provide decisions and guidance on actions to be taken and developed an **online safeguarding register** to digitize the incident management process and to ensure confidential reporting

BRAC ACROSS THE WORLD



AFSL: Agriculture, Food Security and Livelihood
BEP: BRAC Education Programme
BYP: BRAC Young Professionals
CCP: Climate Change Programme
CD: Communicable Disease
DRMP: Disaster and Risk Management Programme

ECD: Early Childhood Development
EPRP: Emergency Preparedness and Response Programme
GJD: Gender Justice and Diversity
HCMP: Humanitarian Crisis Management Programme
HNPP: Health, Nutrition and Population Programme
HRLS: Human Resources and Legal Aid Services

IDP: Integrated Development Programme
MF: Microfinance
MG: Migration
RMG: Readymade Garments
SE: Social Enterprises
SELP: Social Empowerment Legal Protection

SDP: Skills Development Programme
UDP: Urban Development Programme
UPG: Ultra Poor Graduation
UPGI: Ultra Poor Graduation Initiative
WASH: Water, Sanitation and Hygiene
YE: Youth Empowerment

PROGRAMMES IN
BRAC PHILIPPINES

Education

Covid-19 Response



EDUCATION

The Abot Kaalaman sa Pamilyang-Bangsamoro (AKAP) is the flagship programme of the Ministry of Basic, Higher, and Technical Education in the Bangsamoro Autonomous Region in Muslim Mindanao (MBHTE-BARMM), which primarily aims to provide access and deliver quality education to K to 3 learners in Geographically Isolated and Disadvantaged Areas (GIDA).

The programme also responds to the ambition of MBHTE to provide all Bangsamoro children with the education they deserve and gain access to opportunities with the assistance of the BARMM ministries, local government units, and the community.



HIGHLIGHTS

The AKAP Project provided education to **4,644** students (2356 females and 2288 males).

There has been a total of **182** teachers in the programme.

Alignment with SGD



HOLDING ON TO HOPE

Sohaira H. Guro, a Bachelor of Education graduate, was accustomed to the bright lights and sounds of Iligan City, where she spent most of her life.

She would picture herself wearing suits and heels, walking down the halls of a well-known school.

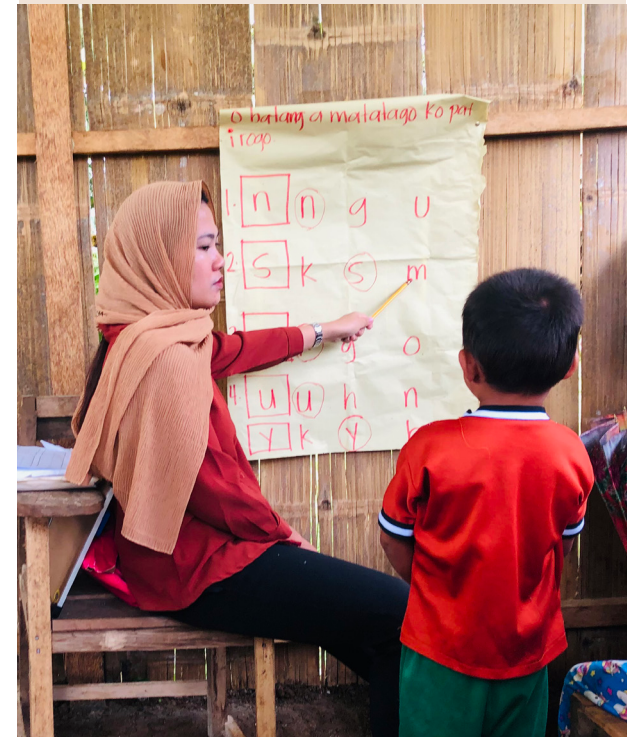
Her perspective in life changed when she met the marginalised community in an obscure area of her hometown, Lanao del Sur.

Initially hesitant to apply for the position as an AKAP teacher as Sohaira was not accustomed to living in rural areas, she was humbled by the sight of the children she was assigned to when she applied as a teacher for the Abot Kaalaman sa Pamilyan-Bangsamoro (AKAP), a project of the Ministry of Basic, Higher, and Technical Education (MBHTE) with BRAC Philippines, Consortium of Bangsamoro Civil Society (CBCS), and other partner organisations.

The AKAP-Bangsamoro Project is an educational programme that reaches areas of Bangsamoro Autonomous Region in Muslim Mindanao (BARMM), where there is no access to education. Through this project, children of the BARMM have the chance to receive primary education that can help them build their dreams.

Observing the lives of the children instilled a will in Sohaira's mind to use her teaching tools to help brighten their futures.

"The training and seminars BRAC Philippines is conducting made a commendable contribution to my journey," she said, "I now realise that childhood dreams often change due to unexpected experiences."



I now realise that childhood dreams often change due to unexpected experiences.

COVID-19 RESPONSE

Funded by BRAC USA, the COVID-19 response project was designed to respond to the pressing needs of BRAC's recipient communities under the AKAP project, who are directly and indirectly impacted by the effect of COVID-19 pandemic.

BRAC Philippines aims to complement the BARMM government's efforts to combat COVID-19 through a number of initiatives to enhance COVID-19 awareness and prevention like development and dissemination of informational messages and IECs about COVID-19 protocols and vaccinations, facilitate hygiene promotion activities through community sessions and provision of PPE materials and hygiene items, engage community stakeholders in raising awareness around COVID-19 protocols and vaccinations in communities and learning centers and provision of low cost hand washing stations in 30 selected communities in BARMM.

The project was initiated on August 1, 2021 by conducting project inception and social preparation activities including staff orientation and planning, coordination activities at the regional level down to the provincial and municipal levels as well as engaging with community stakeholders.



HIGHLIGHTS

Installed **45** units of handwashing facility

Distributed personal protective equipment (PPE) and hygiene supplies to **3,600** individuals

60,000 people were reached through the following activities:

- Developed context-specific COVID-19 prevention and vaccination campaigns
- Successfully conducted Rekurida activities (Daily routine information :public awareness)
- Organized broadcast of radio programme (infomercial and live segment discussion on COVID-19 related issues)

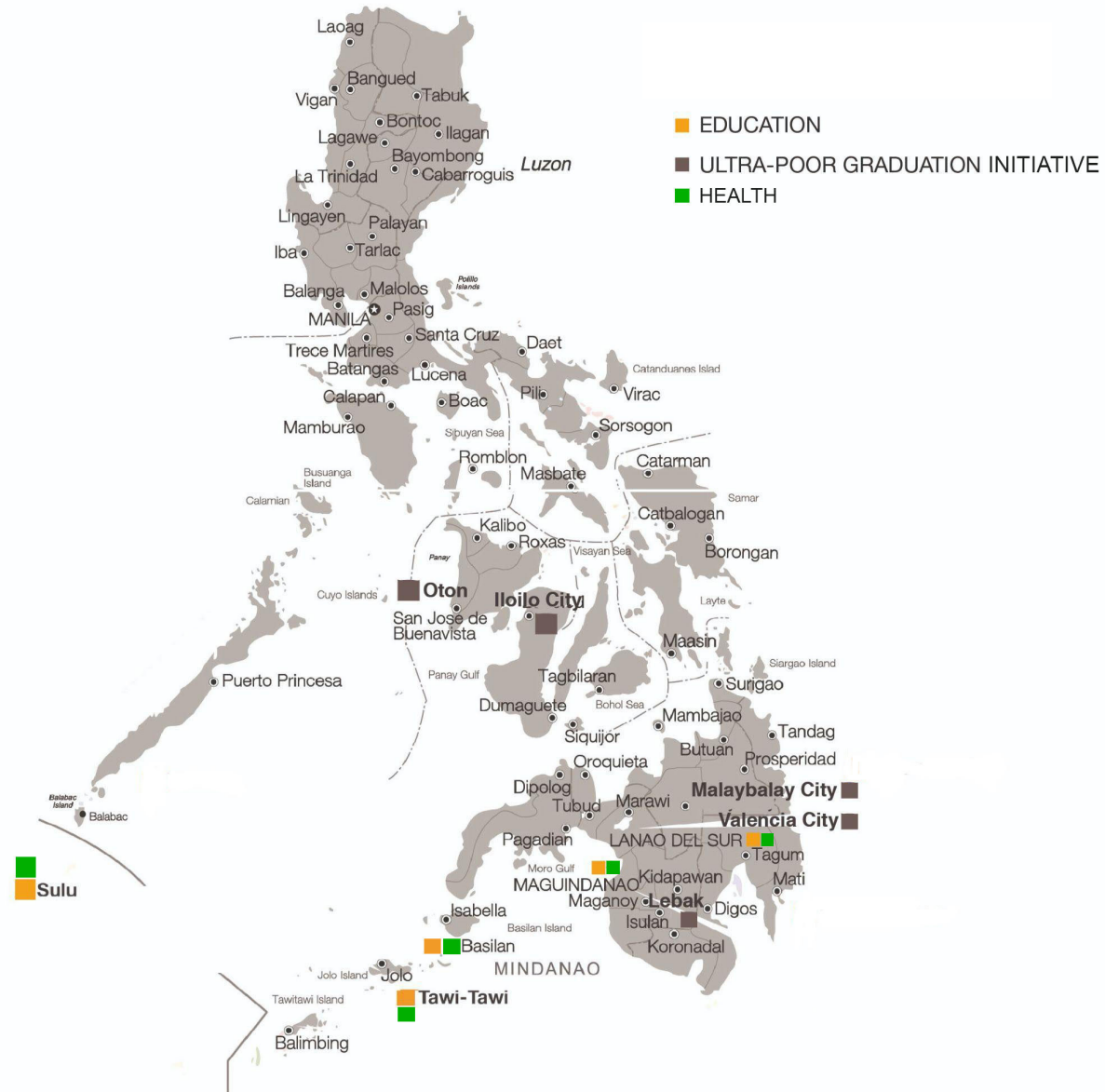
BRAC PHILIPPINES MANAGEMENT TEAM

Janifa C. Bangcola	Project Manager-Education
Sarah C. Abutazil	Admin and Finance Manager
Norodin Samad	Project Coordinator
Florinda J. Masukat	Deputy Provincial Manager
Marilyn C. Mai	Deputy Provincial Manager
Les A. Sakiron	Monitoring and Evaluation Officer
Zhulfa Febraida A. Ayob	Communications and Research Associate

OUR PARTNERS



PROGRAMME LOCATIONS, BRAC PHILIPPINES

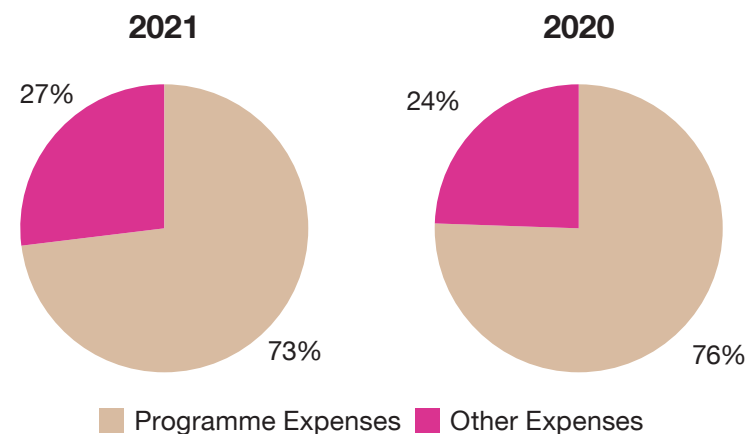


OPERATIONAL AND FINANCIAL HIGHLIGHTS

BRAC Philippines completed its 10th year of operation in 2021. Grant Income in 2021 was USD 836,548 against USD 367,617 in 2020. Out of total expenses, programme expenses was USD 613,982 in 2021 (USD 277,869 in 2020) i.e. 73% (76% in 2020) of the total cost.

PROGRAMME COST BY NATURE OF EXPENSES

Expenses	2021		2020	
	USD	%	USD	%
Programme Expenses	613,982	73%	277,869	76%
Other Expenses	226,224	27%	89,964	24%
Total	840,206	100%	367,834	100%



PERFORMANCE REVIEW

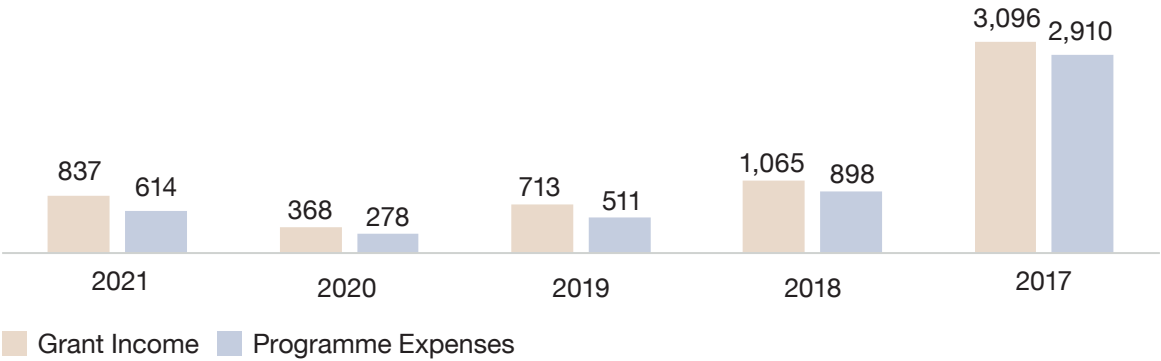
Income Statement	2021 USD	2020 USD	2019 USD	2018 USD	2017 USD
Grant Income	836,548	367,617	712,998	1,065,098	3,096,102
Other Income	3,658	217	681	1,243	3,648
Programme Expenses	613,982	277,869	511,258	898,106	2,910,268
Admin Expenses	226,224	89,964	202,421	168,235	189,482

FINANCIAL POSITION

Balance Sheet	2021 USD	2020 USD	2019 USD	2018 USD	2017 USD
Cash at Bank	193,833	258,912	384,361	644,091	1,760,844

ANNUAL INCOME AND EXPENSES

IN THOUSAND USD



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